STATE OF MARYLAND MARYLAND HEALTH BENEFIT EXCHANGE PRE-PROPOSAL CONFERENCE SOLICITATION NUMBER BPM031490

IT CONSULTING AND TECHNICAL SUPPORT SERVICES INDEFINITE DELIVERY, INDEFINITE QUANTITY (IDIQ)

WEDNESDAY, NOVEMBER 2, 2022 11:00 A.M.

Virtual Meeting

PRESENT FROM MHBE:

SHIRELLE GREEN, Procurement Officer VENKAT KOSHANAM, Contract Monitor CHARLES MENSAH, PMO Director DANIELA NOCAR, IT PMO Specialist

REPORTED BY: CHRIS HOFER, Notary Public

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2	(General chit-chat as attendees sign on.)
3	MS. GREEN: All right. My name is Shirelle
4	Green, and I am the procurement officer for this
5	solicitation, and this eMMA number for this
6	solicitation is BPM031490. Okay.
7	Just a few housekeeping notes, please type
8	your name, email address, and the company that you're
9	with in the chat. Again, this will help the
10	transcriber keep a track of all attendees.
11	There will be an opportunity for everyone to
12	ask questions, but when asking questions, please, one,
13	raise your hand, state your name and the company that
14	you're with. Okay?
15	I'm going to go over some key information
16	that I think is important for you to know and also just
17	a summary about the request for a proposal. I would
18	like for everyone to keep in mind that this preproposal
19	conference is for you. Okay?
20	This is the opportunity for you to ask any
21	questions that you want, get any clear understandings

- of things that weren't quite clear to you in the RFP,
- 2 how to submit your financial and technical proposals
- 3 via eMMA. Anything that you have a concern about, this
- 4 is the time for you to ask us, okay? I want you to be
- 5 comfortable, not afraid to raise your hand and ask
- 6 questions because again this meeting is for you.
- 7 All right. The first thing I want to go over
- 8 is the closing date. And has everyone had an
- 9 opportunity to read the RFP? You can raise your hand,
- 10 that allows me to keep moving, if you have, I hope you
- 11 have. If not, that's something that you really should
- 12 do. Okay.
- 13 All submissions for this RFP must be
- 14 submitted via eMMA. Okay. If you're not familiar with
- 15 eMMA, I would suggest you go to Section -- let me see
- 16 -- Section 4.9 on page 32, all right. There is a link
- 17 there for you to contact eMMA with any questions or
- 18 concerns that you may have.
- 19 If you have never submitted anything, do not
- 20 wait to the last minute to submit your financial or
- 21 technical proposal. Late submissions will not be

- 1 accepted. Okay? So maybe a couple of days before the
- 2 closing date you might want to go on eMMA, get
- 3 familiar, send something, you know, a little dummy
- 4 sheet or test so that you'll know how to do it before
- 5 the close date. And they are so helpful, they have all
- 6 kinds of cheat sheets they can share with you, so
- 7 please take advantage of that before the close date.
- 8 Okay?
- 9 The last day for you to submit any questions
- is November the 14th at 10 o'clock a.m. Okay? We need
- 11 enough time to answer all your questions and submit
- them back to you in a timely manner in order for you to
- produce the best technical and financial proposal for
- 14 us. Okay? I'm looking at, but no guarantees, in
- 15 having any questions submitted back to you via eMMA and
- the MHBE website at least seven days before closing,
- 17 okay, or sooner. All right.
- 18 Close date, November the 28th at 1 o'clock
- 19 p.m. eastern standard time. Okay? All submissions
- should be in by that time. If for any reason you're
- 21 having problems with eMMA and you send me a email

- 1 saying you know, I had problems, I couldn't get in, I
- 2 couldn't submit it, eMMA has a way of tracking that for
- 3 us. They can let us know if you tried at 2 o'clock
- 4 instead of 12:59 or 12:30, right. One p.m. is the
- 5 deadline for you to submit that on the 28th via eMMA.
- 6 Okay?
- 7 This contract is for three base years with
- 8 two one-year options. So technically, it could be a
- 9 five-year contract. We always have the option not to
- 10 exercise those options, okay, but the three year is our
- 11 base period.
- I want to discuss the summary and just touch
- 13 a little bit on the background. Again, this is
- 14 information that you should have already reviewed,
- right, so I'm not going to go over the entire RFP, I'm
- just going to hit on some key points that I want you to
- 17 be aware of and something that should stick with you.
- 18 Okay?
- 19 The summary statement. The Maryland Health
- 20 Benefit Exchange is issuing this request for proposal
- 21 to procure information technology consulting and

- 1 technical support services for MHBE's IT initiative,
- 2 projects and operations, including initiatives,
- 3 projects and tasks that support MHBE's Qualified Health
- 4 Plan, QHP, Medicare, dental and other health
- 5 eligibility, enrollment, and related functions.
- 6 The master contract awarded as a result of
- 7 this solicitation will provide MHBE with a flexible
- 8 means of obtaining IT resources quickly and efficiently
- 9 through the issuance of task order request for resume,
- 10 RFR, specific to its needs. Capitalized words not
- defined in this RFP shall have the meaning and the
- definition attached as Appendix I to this RFP, which is
- hereby incorporated into the RFP.
- 14 MHBE intends to award master contracts to all
- offerors that the MBE determines to be qualified.
- Offerors may propose to one, several, or all functional
- 17 areas. We have ten functional areas, and I will go
- 18 over that with you.
- 19 Specific requests for resumes will be issued
- as needed throughout the terms of the master contract.
- 21 All eligible master contractors will be invited to

- 1 compete. Based on the evaluation of responses, and the
- 2 specifics in the requests for resume, a single or
- 3 multiple master contractor or contractors will be
- 4 selected for award.
- 5 A specific task order agreement will then be
- 6 entered into between the MHBE and the selected master
- 7 contractor or contractors, which will bind the
- 8 contractor or contractors to the contents of its
- 9 proposal, including its price. A request for proposal
- 10 task order agreement or proposal may not in any way
- 11 conflict with any -- conflict with or supersede the
- 12 MHBE master contract.
- Background and purpose. The Maryland Health
- Benefit Exchange, an independent unit of the state
- 15 government, provides accessible affordable health
- 16 coverage to Marylanders. MHBE is responsible for the
- 17 Maryland Health Connection, the state's health
- 18 insurance marketplace, under the Patient Protection and
- 19 Affordable Cares Act published on L-111 through 148 as
- amended, including the Healthcare and Education

- 1 Reconciliation Act of 2010, and all regulations
- 2 thereunder.
- 3 The MHC, its underlying mission, its critical
- 4 information technology systems and applications are
- 5 collectively referred to as the HBX system. The HBX
- 6 has two major web applications components, namely the
- 7 consumer portal, CP, that consumers access -- that
- 8 consumers access to seek health insurance coverage, and
- 9 the worker portal, WP, which supports more than 2,000
- 10 social and health exchange workers, producers, and
- 11 navigators to provide various services to the
- 12 consumers.
- 13 Further, MHBE's flagship mobile app,
- 14 EnrollMHC, attracting more than 60 percent of
- 15 consumer's traffic is available in iOS and android
- 16 platforms. The HBX also has a shop, small business
- 17 health option portal and an associated mobile app and
- other ancillary systems such as the marketing portal,
- 19 broker portal, and a integrated salesforce CRM
- 20 solution.

1	The	HBX	has	processed	over	13	million	health

- 2 insurance enrollment transactions since November 2014.
- 3 The HBX system is built on an open source-driven
- 4 architecture utilizing a backbone APS service built on
- 5 Java EE and hosted on Amazon web service cloud
- 6 platform.
- 7 The applications are developed in Java, PHP,
- 8 AngularJS, React Native, and RESTful Spring API, and
- 9 Hibernate to deliver multiple components including REST
- 10 API used across web and mobile applications. The
- 11 Amazon web cloud infrastructure provides a doc
- 12 container based continuous integration/continuous
- deployment, CI-CD, environment for applications
- 14 components in the system.
- 15 The backend API runtimes are hosted on JBoss
- 16 Enterprise platforms and Apache -- is that right?
- 17 MR. MENSAH: Yeah. Go ahead.
- 18 MS. GREEN: -- Apache Tomcat services. EDB
- 19 PostgreSQL is the database platform used for
- transactional database operations, while the system

- 1 relies on MongoDB as its NoSQL document-based database
- 2 repository for Enterprise Content Management, ECM.
- 3 Informaic ETL facilitates file-based
- 4 interchange with external systems such as carriers (834
- 5 EDI) and other partner agencies. Right.
- That's just a snapshot of what we use.
- 7 Hopefully you all have read that section and are
- 8 familiar with some of the information that's being
- 9 provided in the RFP.
- The scope of work and requirements. The
- scope of this solicitation encompass the following ten
- 12 functional areas. Has everyone had a chance to look at
- 13 all ten?
- 14 (Attendees indicated affirmative.)
- 15 MS. GREEN: Okay. So there's no need for me
- 16 to go over that.
- 17 Starting with Section 2.4, General
- 18 Requirements, you will notice that for each functional
- 19 area it tells you the requirements, right, and it gives
- you examples of what those requirements can look like
- 21 for you. Please take advantage of that so that you are

- 1 familiar when you're going to submit a proposal for any
- one of those functional areas. Okay? If I had to give
- 3 you an example, I would look at Section 2.5.1,
- 4 Functional Area One. It gives you the description and
- 5 example of potential services. Based on those
- 6 services, you can determine if you can meet that
- 7 requirement. Okay? Does that make sense? Is that
- 8 clear to everyone?
- 9 (Affirmative response from attendees.)
- 10 MS. GREEN: Great. Thank you.
- It's outlined in all -- for all ten of the
- 12 functional areas, okay. Moving right along.
- 13 Oral Presentations. It could be possible,
- 14 right, once we get everybody's technical proposal, if
- something isn't clear to us, we might want to invite
- 16 some of the candidates back for an oral presentation.
- 17 Okay? That will include us sending out a Google invite
- sort of like we did today, maybe a couple of questions
- 19 that we might have for some of the offerors, and we
- 20 will ask for further clarification for those offerors
- 21 who submitted a proposal where we felt that we needed

- 1 more information.
- 2 It may not happen, but the opportunity is
- 3 there for us to do so, okay. And that's listed on page
- 4 33. Proposals may not be submitted in hard copy or by
- 5 fax. Proposals are only submitted via eMMA. You can
- 6 see that information on page 32.
- 7 Section 4.20, Offerors Responsibility.
- 8 Please make sure that you take time and read that.
- 9 Okay?
- 10 Section 5.1, Proposals Format. Now this is
- 11 very important. You have a three-part submission. You
- 12 have a financial proposal, you have a technical
- proposal, and you have a redacted proposal that should
- 14 be in a PDF format, right, that's redacted. By no
- 15 means necessary should you submit financial information
- with your technical proposal, they should always be
- 17 separate.
- 18 And on page 40 it tells you the title for
- 19 your technical, and it tells you the title for your
- 20 financial. And on page 41, it tells you the title for
- 21 your redacted PIA. Okay? All three of those should be

- 1 submitted for each functional area that you are
- 2 submitting a proposal for.
- 3 Also on page 41 of the RFP, Section 5.4, it
- 4 tells you what your proposal should look like. Right?
- 5 It tells you that you need a transmittal letter, you
- 6 need a tittle, you need an executive summary. Right?
- 7 It tells you past performance, including contracts with
- 8 the state of Maryland, proof of your insurance,
- 9 required form. Make sure that you follow this format
- 10 to the T. And if you have any problems prior to the
- 11 close date, you can always reach out to me via email.
- 12 Questions like that or concerns, you can send to me via
- 13 email, not through eMMA. I will accept a email to try
- 14 to assist you as best as possible. Some things I can't
- help you with, right, and if I can't, I will let you
- 16 know that. Right? But know that I'm here for you, and
- 17 if it's something that I can do to help you, I will.
- 18 Past Performances. I've seen some questions
- 19 that some people submitted regarding this. Your past
- 20 performance must be provided for each functional area
- 21 proposed. Okay? And Section 4.1. -- I'm sorry --

- 1 5.4.1.6 tells you what that should look like for you.
- 2 Okay? The offeror shall provide evidence of its
- 3 capability to provide the services outlined in Section
- 4 2.3 of this RFP for each functional area. That means
- 5 you have to tell us, not in one word, right, you have
- 6 tell us how you can meet the capabilities of that
- 7 functional area. And I mean, and more is better. More
- 8 is better because it helps us get a better
- 9 understanding that you -- that this offeror really
- 10 understands what we're asking for. He has showed us or
- she has showed us to the best of his ability in writing
- that he can meet those expectations. And you have to
- do that for each functional area.
- 14 All right. That's all I have right now. I'm
- 15 going to ask -- I'm going to open the floor up for Q
- and A, but I'm going to have the program staff
- introduce themselves to everyone because they will
- assist you in answering some of the questions that you
- 19 may have. After the meeting is over with, a
- transcription of this meeting will be posted on eMMA,
- 21 and it will be posted on MHBE's intranet. So you'll

- 1 have two places to have access to it. Okay? Program
- 2 staff, can you introduce yourself please?
- 3 MR. KOSHANAM: Yeah. Thank you, Cheryl.
- 4 Good morning, everybody. Welcome here. And I am
- 5 Venkat Koshanam. I am the chief information officer
- 6 and the contract monitor for this particular contract.
- 7 Charles?
- 8 MR. MENSAH: My name is Charles Mensah, I'm
- 9 the PMO director.
- 10 MS. NOCAR: I'm Daniela Nocar, and I'm the IT
- 11 PMO specialist.
- MR. KOSHANAM: Thank you.
- 13 Thank you, Shirelle.
- 14 MS. GREEN: Okay. At this time keep in mind,
- 15 if you have a question, raise your hand, identify
- yourself and the agency that you're with, and we will
- move forward answering your question.
- 18 MR. ARTHREYA: This is Narayen from iCube
- 19 Systems. Since we are submitting everything via eMMA,
- the files need not be password protected, correct?
- MS. GREEN: Correct, because I won't have

- 1 access to open it up. Now you can put it in a PDF --
- 2 MR. ARTHREYA: Okay.
- 3 MS. GREEN: -- but you can't put a password
- 4 because I won't have access to it.
- 5 MR. ARTHREYA: Okay. Second, all the
- 6 documents where you request signature, we can send it
- 7 in a PDF format, correct, because it has signature in
- 8 it?
- 9 MS. GREEN: Yes.
- 10 MR. ARTHREYA: Okay. Thank you.
- 11 MS. GREEN: You're welcome.
- MS. LYONS: Hi, Shirelle. This is Monica
- 13 Lyons from Kyndryl. I do have a question, and I hope
- 14 you can clarify for me. With regard to past
- 15 performance, you said that it needs to be submitted for
- each functional area; however, I do recall, or I think
- 17 I recall, seeing somewhere in the proposal the RFP
- 18 document saying that you could use past performance
- 19 like one example for several functional areas. Am I --
- 20 is that correct or could you maybe expand upon that a
- 21 little bit?

1 MR. KOS	SHANAM: Hi,	this is	Venkat.	Yeah,
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- 2 that is correct. And also as the procurement officer
- 3 pointed out in the earlier response, you may want to
- 4 choose a specific functional area also if you think
- 5 your organization has demonstrable experience in that
- 6 particular functional area, you can do that as well.
- 7 To address your question directly, yes, let's
- 8 say you had a larger contract with an organization, you
- 9 provided resources that spanned across various
- 10 functions. Let's say, another example, let's say you
- 11 were part of a contract where you provided resources,
- developers, and also testers, let's say, then you can
- 13 use the particular contract as an example when you
- 14 demonstrate your experience in two different functional
- 15 categories, one covering the application development,
- 16 the other one covering the testing related work. So
- 17 you can do that.
- MS. LYONS: Okay. Thank you.
- 19 MR. KOSHANAM: As long as it's very clear and
- demonstrable for the evaluators, then you can
- 21 definitely do that.

- 1 MS. LYONS: Thank you. That's very helpful.
- 2 Thank you.
- 3 MS. JELLERETTE: Hi. This is Alexandra from
- 4 Zane Networks. I actually just had two questions. The
- 5 first is is there a current incumbent for this
- 6 opportunity?
- 7 MR. KOSHANAM: Yeah. Actually, this is
- 8 similar to if you are familiar with DoIt's CATS+
- 9 contract, somewhat similar to that, and we have master
- 10 vendors, and currently we own 98 -- please correct me
- if I'm wrong on that -- 98 master vendors. And based
- on the specific functional areas that these master
- 13 vendors are approved, we send the request for resumes
- 14 to those specific master vendors, and based on
- obviously the interview and the selection process,
- 16 award the contracts, the task orders to those master
- vendors for those particular positions.
- 18 So that's how it is set up. Does this answer
- 19 your question? So yes, you can see there are 98
- vendors, and all the contracts are ending on June 30th,
- 21 2022, so that's where we are. I'm sorry, '23, oh my

- 1 goodness. Yeah, in '23. And that's why we wanted to
- 2 get a little ahead of time and get our master vendors
- 3 lined up, sent to our board for approval hopefully by
- 4 January, February sometime, and then we will separately
- 5 shoot out a (indiscernible) for those selected master
- 6 vendors for those selected specific functional areas.
- 7 MS. JELLERETTE: No, that's really helpful.
- 8 And actually, my follow-up question is did you kind of
- 9 have a maximum number of master vendors you want for
- 10 this contract or is it just dependent upon, you know,
- 11 the submissions and the quality of the proposals?
- MR. KOSHANAM: Yeah, that's a great question.
- 13 It is dependent upon the actual submission and
- 14 evaluation. We don't really want to put a cap on it.
- 15 In fact, we encourage as many vendors as possible. As
- 16 you know that helps the organization for us to
- 17 diversify as much as we can and also get a variety of
- 18 services. Sometimes a small vendor may be expert in a
- 19 specific technology; we really encourage those
- 20 companies as well.
- MS. JELLERETTE: Okay. Thank you very much.

1 MR. J	KOSHANAM:	Thank	you.
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- 2 MR. MISHRA: Hi, everybody. It's Satish
- 3 Mishra from SVAM International. Talking about the
- 4 subject of master vendors, are there any like minimum
- 5 requirements of registration in Maryland or any kind of
- 6 documentation?
- 7 MS. GREEN: Well, the RFP itself doesn't have
- 8 minimum requirements, but there are responsibilities
- 9 that you must meet. Like you must be registered with
- 10 SDAT to do business with the state of Maryland, you
- must be registered on eMMA in order to submit your
- 12 proposal and your financial.
- MR. MISHRA: Okay. Thank you.
- MS. GREEN: You're welcome.
- MR. WEIDENHAMER: This is Andrew Weidenhamer
- from RSM US LLP, and I was curious whether or not you
- 17 would consider any changes to the terms and conditions
- 18 within each individual task order that's issued off of
- 19 the master contract?
- MS. GREEN: No, sir.
- MR. WEIDENHAMER: Thank you.

1	MS	GREEN.	Y 0 11 '	rp	welcome.
	MO.	GINEEN.	IOu	$^{\perp}$	METCOME.

- MR. BARGANZ: Brett Barganz with Verizon. I
- 3 was just curious on the resumes that we're submitting
- 4 with the initial bid, are those to be examples? I
- 5 don't imagine that those would be committed staff, but
- 6 just wanted to confirm that?
- 7 MR. KOSHANAM: Actually, you do not have to
- 8 submit any resumes with the initial proposal that you
- 9 are making for this -- in response to this RFP. So
- 10 what you are saying in your technical proposal is your
- ability, your organization's ability, to have provided
- some similar services so that the evaluators can see
- that you can fulfill the similar support here with this
- 14 organization.
- 15 So you don't have to provide any resumes or
- samples or anything like that.
- 17 MR. BARGANZ: Thank you, sir.
- MR. KOSHANAM: Thank you.
- 19 MR. BANZY: Yes, this is Marion Vanzie with
- 20 Agile Care Enterprises. Do you have any requirements
- 21 from a security clearance standpoint for any of your

- 1 network or security functional areas?
- 2 MR. KOSHANAM: We do not -- from the
- 3 perspective of network, we do not require any such
- 4 security clearance. However, as you may have seen in
- 5 the RFP when let's say we issue an RF4, so for certain
- 6 positions that we hire those individual to handle the
- 7 FTA, federal tax information, we do need additional
- 8 security. That is also noted in the RFP.
- 9 MR. BANZY: Understood. Thank you.
- 10 MS. TOCCO: Hi. This is Denise Tocco from
- 11 Cognosante. I had a question -- two questions
- 12 actually. The first one is do all questions need to be
- 13 submitted via eMMA rather than email?
- MS. GREEN: Yes, absolutely.
- MS. TOCCO: Okay. Thank you.
- 16 MS. GREEN: It has to be submitted via eMMA
- only.
- MS. TOCCO: Okay. Thank you.
- 19 MS. GREEN: I'm sorry, did you say questions
- or did you say your technical proposal?
- MS. TOCCO: Ouestions.

1	MS.	GREEN:	No,	you	can	send	questions	via
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- 2 email at the hix.procurement email address that's in
- 3 the RFP.
- 4 MS. TOCCO: Okay. Thank you.
- 5 MS. GREEN: Are you familiar with it, Denise?
- 6 Are you familiar --
- 7 MS. TOCCO: Yes, I am.
- 8 MS. GREEN: Okay. Yeah. Okay.
- 9 MS. TOCCO: And thank you. And my second
- 10 question was on the page count. So as I understand it,
- 11 the technical page count is limited to 25 pages,
- including the forms, but there are 16 pages of forms if
- 13 you count things like the proof of insurance, et
- 14 cetera.
- So is it possible to have the forms excluded
- 16 from that 25-page limit?
- MS. GREEN: If you go on eMMA and look under
- 18 the attachment, that question was answered in Q and A
- 19 number four.
- 20 MS. LOIS: That was posted on October 21st.
- MS. GREEN: That was posted on October the

- 1 21st.
- MS. TOCCO: Okay. And I did see that. I
- 3 thought it said though that you were going to change
- 4 that with an amendment, but I haven't seen an amendment
- 5 come through.
- 6 MS. GREEN: I would have to go back. I would
- 7 have to circle back on that, but I don't recall saying
- 8 an amendment would come back for the number of pages or
- 9 attachments that's going to be included.
- MS. TOCCO: Okay. Thank you.
- MR. WILLIAMS: This is Randy Williams from
- 12 TriTech Enterprise Systems. I notice that your RFP
- 13 came out in Adobe format; however, on page 46 all
- 14 attachments are in Adobe. Is it possible to get those
- 15 documents in Word?
- 16 MS. GREEN: No. They're protected. They're
- in Adobe because we don't want people to make any edits
- 18 to our form, and we couldn't lock it -- of course you
- 19 can, you know -- but we put it in Adobe because that's
- the way it should be uploaded to eMMA.
- MR. WILLIAMS: Okay. Thank you.

1	MS.	GREEN:	You're	welcome.
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- 2 MR. EISERIKE: Good afternoon, this is Ben
- 3 Eiserike at Ashburn Consulting. Section 5.3 says
- 4 offerors shall email their proposals to the procurement
- officer. Just wanted to clarify that is incorrect, we
- do not need to email proposals and only submit on eMMA,
- 7 or should we email and also via Emma?
- 8 MS. LOIS: Just eMMA.
- 9 MS. GREEN: Just eMMA.
- 10 MR. EISERIKE: Thank you.
- 11 KALEEB: Hi, this is Kaleeb (phonetic) from
- 12 Rekro (phonetic). A question is per the clause 2.4.4
- 13 regarding subcontractors, we need to provide a complete
- 14 list of potential subcontractors. In case of we
- 15 identified any new subcontractor after award, can we
- 16 still include them?
- 17 MR. KOSHANAM: I think we would have to get
- 18 back to you. We will provide -- a procurement officer
- 19 will provide a response to this question. We will post
- it as a response. Yeah, that's a good question.
- MS. GREEN: Can you submit that question to

- 1 me via email please?
- 2 KALEEB: Sure. Definitely, yeah.
- 3 MS. GREEN: Okay. Can I expect it today?
- 4 KALEEB: Yeah.
- 5 MS. GREEN: Okay. Great.
- 6 MS. WONG: Hi, this is Beth Wong with
- 7 ExpediteInfoTech. This is a question for you, Venkat.
- 8 I just want to piggyback on a question asked earlier by
- 9 the person in terms of the number of vendors that you
- 10 have. So you said that currently on the contract
- makeup there are 98 vendors. Out of the 98, how many
- 12 are active vendors --
- 13 MR. KOSHANAM: Yeah that doesn't --
- MS. WONG: -- in the contract?
- MR. KOSHANAM: Yeah, thank you, but that's a
- 16 great question. In fact, we have on the average in the
- 17 last -- this particular IDIQ contract for the last five
- 18 years we have allotted more than 35 contractors, master
- 19 contractors. In fact, the current is 35, 35
- 20 contractors have a task order, so it is almost more
- 21 than 30 percent. I'm sure you can compare with any

- 1 other procurement and you will see substantial
- 2 percentages awarded to the master vendors here.
- MS. WONG: I see. So Venkat, when a task
- 4 order is released, how many resumes can you guys
- 5 accepted? So I assume if you increase now with the new
- 6 contract (indiscernible), more than 98. So if
- 7 everybody submitted their resume --
- 8 MR. KOSHANAM: Right. But I think --
- 9 MS. WONG: -- I think that people who can
- 10 review the resume?
- MR. KOSHANAM: Right, that's a great
- 12 question. Again, obviously, as your point works out,
- 13 it's a huge administrative concern for the staff also
- 14 as you can see. So what we do is there are certain
- 15 positions if you look at our current team composition
- 16 you can always see certain person like a testing
- 17 specialist, you tend to have more number of staff and
- 18 this particular person, or a double upper would have
- 19 more number of staff, as compared to to a senior
- 20 systems architect.
- So in this instance, what we do is we limit

- 1 the number of responses a specific vendor can submit on
- 2 a specific position. For example, if you're announcing
- 3 for ten testers, obviously if you're accepting ten
- 4 tester resumes from all the vendors, we are going to
- 5 look at thousands of resumes which is practically no
- 6 way to meaningfully assess those resumes.
- 7 So we would probably limit to two resumes per
- 8 vendor under this particular category. But that may
- 9 not be the case with every position. This is one of
- 10 the ways we really want to pay attention to your
- 11 responses and make meaningful decisions. I hope that
- 12 answers your question there.
- MS. WONG: Yes, thanks. That helps. Thanks,
- 14 Venkat.
- MR. KOSHANAM: Thank you.
- 16 MR. INGRAM: This is Sterling Ingram from
- 17 KZN Consulting. On kind of related to what you were
- 18 just talking about, my question is will the task orders
- 19 for this contract result only in requests for resumes
- 20 as in resumes for individuals to support your staff or
- 21 are there also task orders for like RFPs for full

- 1 projects?
- 2 MR. KOSHANAM: Yeah. Actually, I think we
- 3 saw your question, and we will be responding to you
- 4 today also, but yes, it is specific to the hiring
- 5 specific individuals under functional areas only, and
- 6 this is not for (indiscernible) against any specific
- 7 projects.
- 8 MR. INGRAM: Okay. Thank you.
- 9 MR. KOSHANAM: We will respond to your
- 10 question also in writing.
- 11 MR. INGRAM: Thank you.
- MS. SUGUMAR: This is Divya from Tanvi. My
- 13 question is for forms which are out of Maryland state.
- 14 Apart from registering on SDAT, do we have to do
- 15 anything else?
- MS. GREEN: I'm sorry. Can you repeat your
- 17 question?
- 18 MS. SUGUMAR: For companies who are not
- 19 located in Maryland, apart from registration with SDAT,
- are there anything else that we need to take care of?
- MS. GREEN: No. Just make sure that you're

- 1 registered in eMMA and that you can do business with
- 2 the state.
- MS. SUGUMAR: And I also have another
- 4 question. I understand that the task orders that is
- 5 going to result from this particular RFP has more
- 6 aligned with staffing. So in that case when we respond
- 7 to the task areas, should we highlight our staffing
- 8 approach for each of the task areas?
- 9 MS. GREEN: When you say staffing approach,
- 10 are you stating that it's a possibility that you might
- want to consult with a temporary agency to help you
- 12 fill that position?
- 13 MS. SUGUMAR: No, our internet strength, like
- our company strength to provide key personnel or any
- person with the specific task areas.
- 16 MS. KOSHANAM: Well, I wouldn't go into the
- 17 details on how we want to respond, but, you know, I
- 18 would say that focus more on your expertise and
- 19 consulting for those kind of resources, and definitely
- you can add a few sentences to explain about your
- 21 staffing approach. It doesn't hurt, but, you know,

- 1 please watch out for the page limit also. You know,
- 2 sometimes, you know, if you -- the larger organization
- 3 can give us a 300-page brochure that we have to go
- 4 through, so that's one of the reasons why we wanted to
- 5 be pretty straightforward and simple for everybody.
- 6 So, you know, focus your responses to the specific
- 7 functional area and how your past experiences make your
- 8 organization eligible to be selected for this
- 9 particular contract.
- MS. SUGUMAR: Okay. Sure that helps. Thank
- 11 you so much.
- MS. SHAW: Hi, this is Amber Shaw. I want to
- 13 follow up on that page count limit. So earlier you
- 14 stated that the more detail and more evidence, the
- 15 better, but if you're responding to all functional
- areas or a majority of them, it really limits the page
- 17 count. Would you consider changing it and saying, you
- 18 know, one page per functional area or change that page
- 19 count limit so we can provide more detailed responses
- for our capabilities?
- MR. KOSHANAM: Yeah. Let's get back to you

- on that because in the last IDIQ procurement we did in
- 2 2018, we had a similar restriction as well, and there
- 3 were a lot of vendors who were able to apply for all
- 4 the functional areas, all ten functions, still
- 5 maintained the 10- to 25-page limit. But definitely we
- 6 will look into it and clarify on that.
- 7 MR. MARKERMAN: Venkat, this is Matthew
- 8 Markerman from Innosoft Corporation. Just a reminder,
- 9 in 2018 when the RFP came out, the original language
- 10 for the page count issue was the same as it is in this
- one in Paragraph 5.4.1, but in a subsequent amendment,
- 12 you guys did in fact eliminate the forms like the
- 13 transmittal letter, title page, table of contents,
- 14 claim of confidentiality, financial statements, proof
- 15 of insurance and the required forms were all eliminated
- 16 from the page count in 2018. So if you could --
- 17 MR. KOSHANAM: Yeah, thanks for the
- 18 clarification. Yeah. We will -- we'll probably say
- 19 the similar language. See the point was to clarify, I
- think somebody pointed out the insurance pages alone
- 21 will take ten pages, so we are not asking that to be

- 1 counted as part of your proposal response for the
- 2 purpose of evaluating the technical financial proposal.

- So just to give you the meat of the response,
- 5 25 pages, that's our goal, but we will clarify in
- 6 writing.
- MS. GREEN: And just keep in mind the page
- 8 count goes to your proposal, not required documents or
- 9 attachments, right, so your technical proposal should
- 10 be the meat of what your requirements are, what you can
- 11 do, the services that you can provide.
- MR. MOCKERMAN: Right, but the way that it's
- worded right now currently, that's why we're getting so
- 14 many questions because it's restricting us as in fact
- including all of those things. So if you guys could
- 16 take another look at that, I think that would be
- 17 helpful for all vendors and for you guys to get what
- 18 you want.
- 19 MS. GREEN: Okay. We'll circle back and put
- 20 something out.
- MR. MOCKERMAN: Thank you. And I had one

- 1 more -- I'm so sorry, I have one more question to ask,
- 2 and that is section Paragraph 5.4.1.5 in the offeror
- 3 general information. The requirement is to provide
- 4 size experience, services provided, length of time the
- 5 organization has been providing experience, the
- 6 services listed, and key business relationships.
- 7 Could the State please define what do you
- 8 consider key business relationships in this context?
- 9 MS. GREEN: Well, say for instance you did
- 10 business with the State of Maryland, we would want to
- 11 know that, right.
- 12 MR. MOCKERMAN: Yes.
- MS. GREEN: That would be your prior
- 14 contracts, any organizations that could cause a
- 15 conflict of interest. I mean, you basically would just
- list companies that you've done business with.
- 17 MR. MOCKERMAN: Okay.
- 18 MS. SUGUMAR: Hi. This is Divya. I have a
- 19 follow-up question to the page limit. When you say 25
- 20 pages for the technical response, just a small
- 21 suggestion, it would be great if it could be based on

- 1 specific task areas because a 25-page response to
- 2 someone who's responding to all the ten task areas will
- 3 not be able to address as much as to someone who's
- 4 addressing only five task areas for 25 pages.
- 5 So if it's possible, if you could restrict it
- 6 per task areas, that would give a fair advantage to all
- 7 of us.
- 8 MS. GREEN: Again, we will circle back on
- 9 that, but I would encourage everyone to be creative
- 10 with your wording, right. You know your business
- 11 better than we do, and I think in a snapshot you should
- be able to articulate your services, and I think you
- all can probably do that very well.
- MS. SUGUMAR: Sure. Thank you.
- 15 MR. ARTHREYA: This is Narayan from iCube
- 16 Systems. On the same thing, just now, you -- the
- 17 previous caller, the caller before that, you said
- 18 restrict your 25 pages to the proposal. So the
- 19 proposal sections I would assume that executive
- 20 summary, offeror general information, and past
- 21 performance constitute those 25 pages because that is

- 1 the cream of the proposal. Those are all your
- 2 administrative forms.
- 3 MS. GREEN: Well, actually some of the
- 4 administrative forms are preliminary documents, right,
- 5 so the executive summary, your title pages, right, they
- 6 should not be included in your 25 pages.
- 7 MR. ARTHREYA: Okay.
- 8 MS. GREEN: You know, we really want to
- 9 encourage everyone to stay focused on the functional
- areas and how your qualifications can meet those
- 11 expectations. Right? A nice good paragraph should be
- able to sum it up, right, for you to be able to tell us
- 13 how good you are.
- 14 MR. ARTHREYA: Okay. If you can clarify
- 15 through an amendment what section should be within the
- 16 25-page limit, that will help, okay.
- 17 MS. GREEN: Your technical proposal while we
- 18 ask for additional items, right, but when it gets down
- 19 to responsibility -- so say for instance technical
- 20 proposal -- technical functional area one, you know,
- 21 when you do your technical proposal, you might list

- 1 technical area number one, right, functional area
- 2 number one, right, in a couple of words, maybe a
- 3 sentence or a brief paragraph, you can tell us how you
- 4 can meet that expectation, right.
- 5 Then you would go down to functional area
- 6 number seven, if that's what you want to do, and you
- 7 would do the same thing. In a brief paragraph, you
- 8 should be able to articulate how you can meet that
- 9 expectation, and you should also be able to show us how
- 10 you can meet it. Right?
- MR. ARTHREYA: Okay.
- MS. GREEN: We've seen this done before and
- it doesn't -- yeah, we've seen it done before. I think
- 14 you all -- you guys can really do it, right.
- MR. ARTHREYA: Yeah.
- 16 MS. GREEN: We don't need a book for you to
- 17 tell us what you can do because a good snapshot of your
- 18 qualification should happen in a good paragraph.
- 19 MR. ARTHREYA: I have a second question on
- 20 that.
- MS. GREEN: Okay.

- 1 MR. ARTHREYA: The proof of insurance you
- 2 need only on award if a company is awarded.
- 3 MS. GREEN: No.
- 4 MR. ARTHREYA: Do you need a proof of
- 5 insurance before the award?
- 6 MS. GREEN: Yes. In Section 5.4.17, I had
- 7 that question. So the first request is for you to show
- 8 us that you actually have insurance. If you are
- 9 fortunate enough to get selected, and I'm sure you will
- 10 be, then we need for you to put down the State of
- 11 Maryland as a holder on that policy.
- So it's a two part fold, one, you're showing
- 13 us that you actually have insurance company, and then
- 14 the second part, if you're selected for award, you have
- 15 to list us as a holder on that insurance.
- 16 MR. ARTHREYA: Okay. So if we have insurance
- 17 now, it doesn't matter who is the holder of insurance,
- you just want a copy of the insurance as a proof?
- 19 MS. GREEN: We want a copy of the COI, yep.
- MR. ARTHREYA: Okay.
- 21 MS. GREEN: Certificate of insurance, yep.

- 1 MR. CRAWFORD: Hi, this is Martin Crawford
- 2 with Moser Consulting. I have a few questions. Will
- 3 the State be releasing an updated RFP that indicates
- 4 the changes to language that have been made through
- 5 amendments because through the three amendments, there
- 6 have been corrections to language that have been
- 7 pointed out in Q and A, but no updated RFP that
- 8 indicates those changes are being tracked in the RFP.
- 9 MS. GREEN: Yes to your question, and there
- 10 was an updated RFP --
- MR. CRAWFORD: On the 21st.
- MS. GREEN: -- correct. So yeah --
- 13 MR. CRAWFORD: But there have been changes
- 14 since then.
- 15 MS. GREEN: So we're going to go back, and we
- 16 will rename it updated RFP with whatever date it is
- 17 submitted so that way you can be sure that you're
- 18 selecting the correct one.
- MR. CRAWFORD: Okay.
- MS. GREEN: And then also the amendment will
- 21 also outline what was amended.

2	question is I already know that you guys are not
3	accepting submissions via email, but in Section 5.3 of
4	the RFP it says files no larger than 20 megabytes
5	should be emailed for our submission. I already know
6	you're not taking email submissions, but is there a
7	file size limit for submitting via eMMA?
8	MS. GREEN: I don't believe that there is. I
9	don't really know a whole lot about eMMA from a
10	vendor's perspective, so that might be a question that
11	you can shoot to eMMA, but I've had I've received
12	several proposals and I've never had a problem with the

MR. CRAWFORD: Okay. And then my next

1

13

file size.

MR. CRAWFORD: Okay. And then on one of the 14 15 rounds of Q and A, it was indicated that the previous 16 RFP from 2018 additional details on that could be found 17 on the MHBE website. The MHBE website only lists the 18 previous event as a closed RFP, and there is no, you 19 know, awarded RFP listed in your award section -- in the award section, and there's no list of contracts 20 21 that came out of that either, and I was curious if

- 1 there was any place to find the award RFP that would be
- 2 posted on your website per the Q and A?
- MS. GREEN: Well, there is no award RFP, but
- 4 we do have awardees. Remember this is a master
- 5 contract, right, so several vendors who were selected
- 6 for awards, and we will circle back and see what we can
- 7 get posted on the website on the intranet, right.
- 8 MR. KOSHANAM: So one other thing Shirelle,
- 9 if I may add, you can look at the Board presentation
- 10 section of our site. You can go back to 2018 and you
- will see our procurement officer presenting to the
- Board about the procurement IDIQ procurement, or in
- 13 fact the budget for the fiscal year for this particular
- 14 contract, and who are the vendors who were awarded --
- 15 we requested the Board to be approved for this. So you
- 16 can see all that information on the Board presentation.
- 17 MR. CRAWFORD: Yeah, I noticed -- I found
- 18 that stuff under closed RFP, I was just curious why it
- 19 wasn't move to awarded, but thank you.
- The last thing, I think, I mean, I know we're
- 21 beating a dead horse on this page count thing, I think

- 1 the only concern people have with the page count, even
- 2 though I know you're saying that forms aren't included,
- 3 cover pages aren't included in page count, the RFP
- 4 language does indicate otherwise, and I just know
- 5 everyone is concerned that they wouldn't want to, you
- 6 know, take a word via this call without it being
- 7 tracked anywhere and then potentially be disqualified,
- 8 so.
- 9 MR. KOSHANAM: As we noted earlier, we will
- 10 -- our procurement officer will amend as required and
- 11 clarify to the detail like these are the sections we
- 12 are expecting 25-page limit, et cetera. We'll do that,
- 13 veah.
- 14 MR. CRAWFORD: All right. Thank you.
- 15 MS. SUGUMAR: Hi. This is Divya. Just
- 16 wanted to clarify. Are we expected to give only one
- 17 past performance for functional area or is it minimum
- of one past performance?
- 19 MR. KOSHANAM: I would respond, and then I
- 20 will request procurement officer to add any other
- 21 comment. It depends again. Let's say I'm going to

- 1 take a perspective here without going into the details.
- 2 So if you had supported a large contract in a state or
- 3 federal organization or public organization spanning
- 4 multiple years over a bunch of multiple years budget,
- 5 several millions of dollars let's say, and then
- 6 obviously that one large contract can explain a lot of
- 7 things under various multiple categories. So it
- 8 depends -- as opposed to let's say when you consulted
- 9 -- your firm consulted for three months or six months
- in a specific -- for a specific requirement in a state
- 11 agency, let's say, then you may want to supplement more
- than that. So it's purely up to the offeror's
- 13 organization's capabilities and how you would like to
- 14 present that you would be the best qualified for this
- 15 particular functional area.
- 16 MS. SUGUMAR: Okay. Sure. So but when it
- 17 comes to evaluation, a form that has provided more than
- one past performance would not be rated favorably over
- 19 from the task or provided just one?
- MR. KOSHANAM: No, as long as the forms meet
- 21 the requirements for us, that's all it is. I mean, as

- 1 you can see, even from our current spectrum of vendors,
- 2 there are lot of small businesses, mid-size businesses,
- 3 and large businesses, and obviously the large business
- 4 can command an experience that a small business
- 5 obviously cannot meet, so we do not discriminate among
- 6 these vendor size and all that thing. So we really
- 7 want specific functional areas response how you can
- 8 support us. As long as you meet those minimum
- 9 qualifications for us, you are a master vendor for that
- 10 particular functional area.
- MS. SUGUMAR: Sure. Thank you so much.
- MR. KOSHANAM: Thank you.
- 13 MS. AHUJA: Good afternoon. This is Sajan
- 14 Ahuja from International Software Systems. I have two
- 15 quick questions. The first one is when do you -- when
- is the agency going to award this, do you have a
- 17 timeline?
- MS. GREEN: We do have a timeline, but it's
- 19 not exact, so we can't disclose exactly when that will
- 20 be. We hope to submit recommendations to the Board at
- 21 the top of 2023.

- 1 MS. AHUJA: Okay.
- 2 MS. GREEN: Okay. And anything will be
- 3 posted on eMMA and the intranet.
- 4 MS. AHUJA: Sounds good. Thank you so much.
- 5 And as --
- 6 MS. GREEN: You're welcome.
- 7 MR. JAISWAL: Hi.
- 8 MS. GREEN: I'm sorry. I'm sorry, she had a
- 9 second question.
- 10 MS. AHUJA: Yeah. I have one more question
- and then it's all you. But for the agency, are you
- 12 looking for orals for any of the potential awardees as
- 13 well?
- MS. GREEN: Are we looking for what?
- MS. AHUJA: Orals.
- MS. GREEN: Oral presentations?
- MS. AHUJA: Yeah.
- MS. GREEN: No, not necessarily. I mentioned
- 19 oral presentation because it's always an option that
- 20 the State has.
- MS. AHUJA: Okay.

- 1 MS. GREEN: And if we are interested in doing
- 2 it, you will get a email for any functional area that
- 3 you might submit a proposal for.
- 4 MS. AHUJA: Sounds good. That's all I had.
- 5 Thank you so much.
- MS. GREEN: You're welcome.
- 7 MR. JAISWAL: Hi. Hi, good afternoon,
- 8 Shirelle, good afternoon, Venkat. This is Manish from
- 9 Veracity Solutions. I have two questions. Question
- one, the past performance, does it have to be purely in
- 11 the government space or we could also present the
- 12 commercial side of our experience? That's question
- 13 one.
- 14 Question two, are we looking at purely an
- 15 American firm based out of the United States or are we
- looking at, you know, firms across the world who can,
- 17 you know, log in and submit a proposal? Please help
- 18 with answers.
- MR. KOSHANAM: Yeah. I will answer the first
- one and defer to the procurement office on the second
- one. Maybe you want to address the second one first?

- 1 MS. GREEN: I'm going to say for the second
- one, you don't have to be in the United States to
- 3 provide these services, not on all functional areas. I
- 4 think you can provide some of the services remotely on
- 5 some of the areas. I'm going to ask the program --
- 6 that's basically what he's asking if he's in Australia,
- 7 can he -- is he entitled to get a contract for
- 8 availability purposes.
- 9 MS. LOIS: As long as he registers with SDAT.
- 10 MS. GREEN: So we answered that earlier. As
- long as you've registered with the State of Maryland
- and can do business with us and you're registered on
- 13 eMMA, you can work remotely.
- MR. JAISWAL: Thank you.
- 15 MS. GREEN: And what was the -- so that was
- 16 the second question. What was the first one?
- 17 MR. JAISWAL: First was past performance
- 18 related to the government or can we give examples of
- 19 commission?
- 20 MS. GREEN: Absolutely. Your experience is
- 21 your experience. I mean, while we are a state agency,

- 1 commercial experience is always welcome and vice versa.
- 2 MR. JAISWAL: I'll take a little bit of
- 3 leeway on this and I'll double check on the second
- 4 question. The reason I asked the question related to
- 5 off-shore vendors, it's more -- the pricing will
- 6 differ, right? So for example, as Venkat was just
- 7 talking about, senior architect in United States would
- 8 be X dollars whereas same senior architect out of India
- 9 would be like 40 percent cheaper.
- 10 How does the -- create the level playing
- 11 field for firms small businesses in United States to
- 12 compete?
- 13 MR. KOSHANAM: Yeah, let me clarify, and this
- 14 is for the purpose of everybody also. Like procurement
- officer pointed out, it's a registered company and as
- that, of course, that satisfies, let's say, and we do
- 17 not allow any consultant working remotely. There are
- 18 extremely rare exceptions for a very limited period of
- 19 time for programatic needs for somebody who have
- 20 already been with us for years and for whatever reason
- 21 we need to give for a week or two, we do it. But other

- than that, we don't really outsource our contracts
- 2 outside of the United States, so that should answer
- 3 your cost question.
- 4 So the costs that you are going to suggest in
- 5 your financial proposal would normally be aligned with
- 6 what is in the current rate in the United States. So
- 7 that is -- there is no option for outsourced companies.
- 8 In fact, we don't want to expose our system outside
- 9 (indiscernible), so we don't permit that.
- 10 MR. JAISWAL: Sure. Thank you, Venkat.
- 11 That's very helpful.
- MR. KOSHANAM: Yeah. Thank you.
- 13 MR. WAGLE: So hi, this is Vin Wagle here
- 14 from SDL Tech. A quick question on the financial
- 15 proposal. The attached Excel attachment, the labor
- 16 categories, is that intended to be on site or are the
- 17 rates -- fully loaded rates can be remote? When I say
- 18 remote, situated in the United States?
- MR. KOSHANAM: Yeah. Let me clarify that.
- 20 Obviously, after pandemic a lot of things changed,
- 21 right, so however, as an organization, we have decided

- 1 to have everybody on staff, whether consultants or
- 2 employees, state employees, regardless, to be on site
- 3 two days a week.
- 4 There a lot of flexibilities built into it.
- 5 I do offer IT staff a lot of flexibilities as well.
- 6 However, the two days is kind of an expectation, and
- 7 down the line in a few years, this contract is going to
- 8 run for five years, right, three base, and two one year
- 9 option, so we don't know. We may all get back to work
- or more remote is accepted, I don't know about that.
- 11 But I would say -- maybe this is what everybody also
- even in your financial proposals you are basically
- 13 projecting a future, and I have seen some companies do
- 14 not adequately project and then they found themselves
- in a very tough spot when inflation kicked in.
- 16 So the financials are not the exact dollar
- amount that you will be proposing in the offeror
- 18 response, that's just a maximum number, right. So you
- 19 want to be reasonable, have a reasonable number there,
- 20 have a reasonable cushion for yourself. Consider the
- 21 inflation. Think about the next five years and have a

- 1 number there for each year basically. One, two, three
- 2 option year, one, two. And fully load it. Even though
- 3 in our RFP we indicated that the State is going to
- 4 provide you with -- provide your staff with a laptop
- 5 and the dollar configurations, et cetera, for our own
- 6 security reasons and privacy reasons, data privacy
- 7 reasons, but these things, you know, I don't want to
- 8 say that's all going to be there for the next five
- 9 years, so whenever you quote your rates in the RFR, you
- 10 have to quote what is realistic at that particular
- 11 time. And in your financial proposals, think through
- 12 the next five years and see what cushion you need.
- 13 MR. WAGLE: That is good information. Thank
- 14 you very much.
- MR. KOSHANAM: Thank you.
- 16 MR. CUSACK: This is Bob Cusack with Custom
- 17 Software Systems. I have a question and then a comment
- 18 also. So I noticed in the scope of work requirements
- 19 2.3.1 where you're referencing the functional areas 1
- through 10 and then the sections, they don't map
- 21 actually to the functional areas. When you go down to

- 1 look at the functional areas in those sections, for
- 2 example, ten, systems management and maintenance is
- 3 actually 2.5.5 area 5 under the requirements. So just
- 4 for reference so when we write our proposals and are
- 5 referencing those areas, I want to make sure those get
- 6 aligned.
- 7 MS. GREEN: What area are you specifically
- 8 talking about again, I'm sorry?
- 9 MR. CUSACK: So if you look at Section 2.3.1,
- and then if you go to Section 2.5.5 which says
- information security, under that functional area, which
- is actually under the requirements, 2.5.5 is --
- MS. GREEN: It's the management and
- 14 maintenance?
- MR. CUSACK: Right, so it's not -- in the top
- one it says it's security, and in this area it says
- 17 it's system management and maintenance. And security
- is actually 2.5.6. So they don't map to what's --
- 19 MS. GREEN: Are you talking about with the
- 20 table of contents?
- 21 MR. CUSACK: No. So if you go to 2.3.1 where

- 1 it defines the functional areas --
- MS. GREEN: Oh, okay.
- 3 MR. CUSACK: -- and it says what section those
- 4 functional areas are defined in, they don't map.
- 5 MR. KOSHANAM: Oh, okay.
- 6 MS. GREEN: Okay. I see what you're saying
- 7 in 2.3.
- 8 MR. CUSACK: So when we refer in our
- 9 proposals to those sections, I want to make sure we're
- 10 mapping to the right place.
- MR. KOSHANAM: Yeah, I think we would --
- 12 procurement officer would make the amendment as
- 13 necessary. There should not be any ambiguity there.
- 14 Thank you for pointing that out.
- MR. CUSACK: Then my question is so will you
- allow joint ventures to submit proposals to this?
- 17 MR. KOSHANAM: We have seen that in our prior
- 18 contract, but again it says a demonstrable experience,
- 19 right, so there are other consideration you may want to
- 20 think through. I mean, we have seen -- procurement may
- 21 ask other additional supporting documents along with

- 1 your proposal to prove that as well, so you may think
- 2 through that, but we did see such arrangements as well
- 3 before.
- 4 MR. CUSACK: Okay. Thank you.
- 5 MR. DAS: I'm Divyank from SVAM
- 6 International. I have just a very quick question.
- 7 Will we be getting a recording of this particular
- 8 meeting because I have a couple of colleagues who could
- 9 not join in?
- MS. GREEN: Yes. The minutes will be posted
- 11 on eMMA. We do have someone transcribing the entire
- meeting, and once we get that transcription report
- 13 back, we will post it on eMMA --
- 14 MR. DAS: All right. Thank you so much.
- MS. GREEN: -- and the MHBE website.
- MR. DAS: Yeah. Perfect.
- 17 MR. ROY: Hi, Shirelle. Question.
- MS. GREEN: Hi.
- MS. GREEN: One -- can you start raising your
- 20 hand guys so that we -- correct. Okay.
- So Mr. Roy?

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- 2 allow us to, you know, submit a financial document
- 3 separately in the portal? So like I understand
- 4 confidential documents, but can it allow us to submit
- 5 our financial documents separately in the portal?
- 6 MS. GREEN: Can you repeat that please?
- 7 MR. ROY: So question is that will MHBE allow
- 8 us to separately submit a financial document in the
- 9 portal?
- MS. GREEN: Will we allow you to separate
- 11 financial documents through quarters?
- MR. KOSHANAM: Portal.
- MR. ROY: Portal.
- MS. GREEN: Portal?
- MR. ROY: Yeah.
- MS. GREEN: Are you talking about your
- 17 financial proposal?
- MR. ROY: Yeah.
- MS. GREEN: Well, they have to -- they have
- 20 to be submitted separately within the same technical --
- 21 so you have to submit your technical -- so say for

- 1 instance you have folks from the area 1, Mr. Roy,
- 2 right, you submit a technical for folks in the area 1
- 3 and then a financial for functional area 1, and then
- 4 your redacted PIP --
- 5 MS. LOIS: PIA mode.
- 6 MS. GREEN: -- PIA technical for functional
- 7 area 1, but all separate forms under the same
- 8 submission. So you'll have three attachments for one
- 9 functional area.
- 10 MR. KOSHANAM: Shirelle, if I may --
- MR. ROY: Very fine. Thank you.
- MS. GREEN: No, wait a minute, he's going to
- 13 elaborate.
- 14 MR. KOSHANAM: Actually, a little bit
- 15 elaboration on that, so. I think Shirelle mentioned
- about the functional areas that is in terms of
- 17 (indiscernible), in terms of explaining your ability to
- 18 meet those functional areas requirements when you're
- 19 doing the technical proposal, and financial proposal is
- 20 specific to certain labor categories and what would be
- 21 your rate, right. And that's the financial proposal

- 1 are you talking about, or are you talking about your
- 2 company's/organization's ability to --
- 3 MS. GREEN: Capability to finance.
- 4 MR. KOSHANAM: -- capability to finance? I
- 5 mean, that's --
- 6 MR. ROY: Yes, that's (indiscernible). Yeah,
- 7 that's what --
- 8 MS. GREEN: Okay.
- 9 MR. ROY: -- if I'm not wrong (indiscernible)
- 10 document, yeah.
- MS. GREEN: I didn't quite understand it.
- 12 Are you stating in the section where we ask you to show
- 13 your financial capabilities to perform the work?
- MR. ROY: That's correct, yes.
- MS. GREEN: Okay. So that's separate from
- 16 your submission. Right? That -- your financial
- 17 capabilities shows us that you can provide services for
- any one of the functional areas, right, your company is
- 19 sustainable, they've been around, and they can do the
- 20 work. That's in your technical proposal. Right? When
- 21 you go to select one of the functional areas, you have

- 1 to sort of bid on that area. That's a financial
- 2 proposal, that's not financial capability. You
- 3 understand the difference between the two?
- 4 MR. ROY: All right. Yes, yes, totally fine.
- 5 MS. GREEN: If not, I can try to explain a
- 6 little bit further.
- 7 MR. ROY: All right.
- 8 MR. JAISWAL: Hi, Shirelle. Hi, Venkat.
- 9 Question perhaps you guys have answered before, but my
- 10 colleagues have requested me to ask this again. So
- 11 essentially you talked about remote delivery of
- 12 services, a particular engineer consultant could be in
- 13 Florida or could be in Utah or could be in New Jersey
- 14 or in Maryland.
- 15 Is there a specific requirement you have it
- that, you know, the folks have to be Maryland or could
- they be across the 50 states?
- 18 MR. KOSHANAM: Yeah, they have to be on site
- 19 for two days a week at this time. I mean, that is very
- 20 common, you can be anywhere in the United States, but
- 21 we don't really extend beyond the United States borders

- 1 for connectivity purposes for our own security and
- other requirements. But in practical purposes,
- 3 obviously, you may want to think about how someone
- 4 residing in California would be able to come twice to
- 5 stay here.
- I mean, you guys know better, so I just
- 7 wanted to -- it's kind of a farfetched example, but --
- 8 MR. JAISWAL: No, that's a good
- 9 (indiscernible).
- 10 MR. KOSHANAM: Yeah. A more realistic
- 11 example is we have consultants who domicile in
- 12 Virginia, but they come to Maryland two days a week, so
- that's a more realistic example.
- 14 MR. JAISWAL: Yeah. Sure. So maybe we'll
- 15 look at the DMV in, you know, Maryland, Virginia,
- 16 Washington, D.C. --
- 17 MR. KOSHANAM: Yeah.
- 18 MR. JAISWAL: -- (indiscernible) someone who
- 19 can travel and come back. Thank you. I think that's
- 20 all my questions.
- MR. KOSHANAM: Yeah. The reason is obviously

- 1 as we go out of out pandemic eventually completely then
- 2 we don't know what would be the organization's stand on
- 3 remote work, so I just wanted to state that for the
- 4 record so that, you know, you don't get surprised down
- 5 the line. But at this time, we have adopted a
- 6 permanent hybrid model which requires two days on-site
- 7 work.
- 8 MR. JAISWAL: Fair enough. I think that's
- 9 fair. Thank you. Thank you, sir.
- MR. KOSHANAM: Thank you.
- MS. HERNANDEZ: Hi. Good morning. Massiel
- 12 here from CCS Global Tech. I have a question regarding
- 13 the forms. You mentioned that you provided them in
- 14 Adobe so we don't have to edit them, but can we fill
- them in Adobe and edit the forms so we can, you know,
- 16 fill them out properly?
- 17 MS. GREEN: Okay. So I heard the word edit,
- so that's a no-no. Are you asking how you can fill
- 19 them out?

- 1 MS. HERNANDEZ: Yes.
- 2 MS. GREEN: Can you print them and fill them
- 3 out and scan it back?
- 4 MS. HERNANDEZ: Okay. So they need to be
- 5 printed and scanned, okay.
- 6 MS. GREEN: Okay?
- 7 MS. HERNANDEZ: Okay. Understand. Thank
- 8 you.
- 9 MS. GREEN: You're welcome.
- 10 MR. RAMCHANDRAN: Hi. This is Rajiv
- 11 Ramchandran with Triwave Solutions. I have quick
- 12 question. Support task order, will you be asking for
- 13 resources that we already have on site or in our bench
- or resources that we can provision based on the scope
- of the task order?
- MS. GREEN: Well, you won't know the scope of
- 17 the task order until you get selected, so right now,
- 18 you are bidding to be a master contractor. Right?
- 19 MR. RAMCHANDRAN: Correct.
- 20 MS. GREEN: So you won't know the scope of
- 21 the task order until you are actually selected.

1	MR	RAMCHANDRAN:	Correct.
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- MS. GREEN: So I can't give you that
- 3 information.
- 4 MR. RAMCHANDRAN: But in terms of providing
- 5 our capability, are we talking about capability that we
- 6 could based on past experience that we have provision
- 7 or is it -- you know, I guess I think I'm just thinking
- 8 ahead in terms of how this would work on a per task
- 9 basis for me to say that I can meet those requirements?
- MS. GREEN: So it would be base on the
- 11 functional area that you're interested in submitting a
- 12 proposal for, can you meet those expectations, and in
- doing so, if you got selected as a master contractor,
- 14 will you have the resources to fill that position so to
- 15 speak.
- 16 MR. RAMCHANDRAN: Uh-huh. Okay. Thank you.
- MS. GREEN: Okay.
- 18 MR. CUSHLEY: Hello. This is Peter Cushley
- 19 with Braxton-Grant Technologies. Regarding what was
- just said about kind of a hybrid approach with at least
- 21 two days having to be performed on site, how -- what

- 1 are the expectation for us to bid that? Are we going
- 2 to be asked for both on-site and off-site rates?
- MR. KOSHANAM: No. You can actually -- as I
- 4 stated earlier, you would probably consider it as
- 5 hundred percent on site when you bid the rate, so we
- 6 don't have that expectation in terms of multiple rates
- 7 for a specific base year, base or option.
- 8 MR. CUSHLEY: Okay. So we would bid one rate
- 9 for the labor category and that person may spend a
- 10 couple of days on your site and couple days from our
- 11 company site?
- MR. KOSHANAM: Yep.
- MR. CUSHLEY: Okay. Thank you.
- 14 MR. KOSHANAM: One rate per person meaning
- per labor category per year, so.
- 16 MR. CUSHLEY: Correct. Okay. Thank you.
- 17 MR. KOSHANAM: Yeah.
- 18 MR. PRASAD: Hi, this is Rudra Prasad from
- 19 Serigor. I have like couple of questions. So what is
- 20 the budget that you have for this whole contract, for

- 1 this new contract, and what is amount that you've spent
- 2 in the last contract?
- MS. GREEN: So I can answer -- this is
- 4 Shirelle the procurement officer. This is a
- 5 competitive sealed proposal, we don't release any
- 6 financials regarding what the budget is for the
- 7 solicitation. Regarding the budget for 2018's
- 8 solicitation, as we mentioned, that information can be
- 9 found on our intranet. If you look at the Board
- 10 submission transcription and video, it tells you what
- 11 the budget was proposed to be, it'll tell you how many
- vendors were selected, and it's very informative, but
- 13 that's the extent of financial information we can
- 14 disclose.
- 15 MR. PRASAD: Okay. So I'm going to go back
- and check your internet site, so it will be of great
- 17 help if you can include the link maybe in the addendum
- 18 or whatever.
- 19 So one more thing is so in this website, so
- 20 do we have information on the task orders that vendors

- 1 want? Like, I mean, the spend per vendor, do we have
- 2 that?
- 3 MR. KOSHANAM: So in terms of the -- again,
- 4 first, let me go a little bit on the budget question.
- 5 You can go to our website and the Board presentations
- 6 that I have made or the CFO's made, you would see
- 7 pretty closely what is budgeted for FY23, FY22,
- 8 specifically for IDIQ. This is all public information,
- 9 so you can get the latest from there. In fact, even a
- 10 couple months before we presented something to the
- 11 Board, you can take it from there.
- 12 And in terms of specific vendors, we don't
- 13 really limit. We don't -- so there's no such inherent
- 14 cap for any such vendors, so I don't know, I think I
- 15 can --
- 16 MR. PRASAD: No, my question is different,
- 17 not the cap, but for example, the last contract that
- 18 you had there could be live task orders that vendors
- 19 would have won. Like do we have information on, you
- 20 know, which vendor won what task orders, and then what
- is the money spent on that task order of the vendor?

1 MR. KOSHANAM: I think we did not publish	1	MR.	KOSHANAM:	Ι	think	we	did	not	publish
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- 2 that information, right, unless somebody request it
- 3 through a PIA.
- 4 MS. GREEN: Yeah. That information can be
- 5 requested via a PIA request for 2018 information.
- 6 MR. PRASAD: Thank you very much.
- 7 MS. GREEN: But keep in mind, you know,
- 8 sometimes they can take longer than expected. I just
- 9 want you to have enough time to make an informative
- 10 decision on your proposal, you know. So you can put
- 11 the request in and hopefully you can get it back in
- time to submit a viable technical and financial.
- MR. PRASAD: Thank you very much.
- MS. TOCCO: Hi, this is Denise from
- 15 Cognosante. Would it be possible for you to clarify
- 16 the on-site requirements in writing either via an
- 17 amendment or modification to the RFP because it's not
- 18 -- I know we've had a lot of good discussion today
- 19 about two days on site, et cetera, none of that is
- 20 referenced in writing in the bid. Would it be possible
- 21 to have that added in?

- 1 MS. GREEN: Yes, absolutely. Thank you so
- 2 much, Denise.
- 3 MS. TOCCO: Thank you.
- 4 MS. GREEN: All right. It looks like we have
- 5 come to a conclusion with the Q and A section. Thank
- 6 you so much, guys. I'm glad you took the opportunity
- 7 to get some clarifications for yourselves.
- 8 There's just a couple of things that I want
- 9 to add. There is no MBE goal with this solicitation,
- so you don't have to try to find an MBE to help you
- 11 meet some of the requirements for this particular
- 12 solicitation.
- 13 Also in Section -- in Section 5.1.6, it
- 14 states about your references. I want you guys to
- 15 really pay attention to that section because your
- 16 references must list all the items that we're asking
- 17 for. Right? So you can imagine us going through
- 18 hundreds of proposals and those ones who didn't take
- 19 care and making sure that their references met the
- 20 qualifications might be set aside. Right?

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- 2 references are supposed to have, and is listed, and
- 3 that you meet all those bullet points in submitting
- 4 your references, okay. Any question about that?
- 5 MR. JAISWAL: A quick question, Shirelle.
- 6 Thank you for raising the MB part of it. So is there a
- 7 goal in terms of the percentage preferences for -- we
- 8 are MB, we are a small firm -- is there a particular
- 9 percentage you would like to address to so that we
- 10 would highlight that in our executive summary and our
- 11 proposal?
- MS. GREEN: No, because this solicitation
- doesn't have an MBE goal, so there is no benefit for
- 14 being one, other than you do document, you know, how
- 15 many MBEs that we have interested, but there is no MBE
- 16 goal.
- 17 MR. JAISWAL: Okay. Got you. All right.
- 18 Thank you.
- 19 MS. SUGUMAR: Shirelle, sorry. I had a laq.
- 20 Which RF -- you were talking about references, which

- 1 section do you refer to that we need to be careful
- 2 about?
- 3 MS. GREEN: 5. -- well, 5.4.16 where it says
- 4 past performances, if you go down on that page 43, it
- 5 says, "Please note, it is critical that your contact
- 6 information provided for any reference is current and
- 7 accurate. The reference must be acknowledgeable (sic)
- 8 about the project and the offeror's performance as well
- 9 as the availability to discuss the offeror's
- 10 performance. Information obtained regarding the
- offeror's level of performance on the State contracts
- may be used by the procurement officer to determine the
- responsibility of the offeror."
- 14 So if it's not clear what you did at that
- organization or service you provided, we may not go
- back to seek and try to get additional information if
- it's not present.
- 18 MS. SUGUMAR: Got it. Understood. Thank
- 19 you, guys.
- MS. GREEN: Okay.

	1	All	right.	I	would	like	to	thank	everyone	SO
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- 2 much for attending our preproposal conference. I want
- 3 you to remember the close date, the due date for your
- 4 alleged questions. We will work on everything we
- 5 discussed, updating the RFP with the recommended
- 6 language from the amendments. We will also post that
- 7 on eMMA and the intranet for MHBE as well. And we hope
- 8 to maybe have everything together maybe by the top of
- 9 next week. We want to make sure that we are very
- 10 thorough in some of the concerns that you had and take
- 11 great thought in maybe amending the page count that you
- mentioned so diligently and some of the other items
- 13 that you spoke about. Okay? So give us time to get
- that done and maybe by Monday you'll see that
- information posted on there.
- 16 MR. BARGANZ: I believe we've got a couple
- 17 more questions still. Is the time for questions, has
- 18 it run out or?
- 19 MS. GREEN: No, this meeting is for you. We
- 20 want you to be very comfortable and knowledgeable about
- 21 what you're going to be bidding on. Right? We will

- 1 try to finish by 12:30.
- 2 MR. BARGANZ: I got you. The question for
- 3 the -- on the hybrid work, I just wanted to clarify is
- 4 that for all labor categories, for all task orders they
- 5 need to be on site two days a week?
- 6 MR. KOSHANAM: Yep, that is correct.
- 7 MR. BARGANZ: Okay. Thank you.
- 8 MR. BARGANZ: And that was Brett Barganz,
- 9 Verizon.
- MR. KOSHANAM: Thank you.
- MS. GREEN: Before we close, again, as I
- mentioned earlier for those who might have came in
- 13 late, if you have not done so, please list your name
- 14 and the name of your company and your email address in
- 15 the chat so that the transcriber can keep a accurate
- 16 record of all attendees that showed, that came to the
- 17 meeting. Okay?
- 18 And if you can also just give us a few
- 19 seconds to read some comments that might have been
- 20 posted in the comment section.
- 21 Randy Williams, you want to know what is the

- 1 URL for the MBE --
- 2 MS. LOIS: MHBE --
- MS. GREEN: -- MHBE intranet. I will put
- 4 that in my responses back for my amendments and
- 5 questions, okay, unless somebody wanted to type it in.
- 6 That's the only question I see.
- 7 All right. Thank you so much for attending.
- 8 Please feel free to submit any additional questions
- 9 that you have via the hix.procurement website. And I
- 10 hope you have a great evening, and thank you so much
- 11 (Whereupon, meeting adjourned at 12:30 p.m.)

CERTIFICATE OF NOTARY

I, Chris Hofer, Notary Public, before whom the foregoing testimony was taken, do hereby certify that the witness was duly sworn by me; that said testimony is a true record of the testimony given by said witness; that I am neither counsel for, related to, nor employed by any of the parties to this action, nor financially or otherwise interested in the outcome of the action; and that the testimony was reduced to typewriting by me or under my direction.

This certification is expressly withdrawn upon the disassembly or photocopying of the foregoing transcript, including exhibits, unless disassembly or photocopying is done under the auspices of Hunt Reporting Company, and the signature and original seal is attached thereto.

CHRIS HOFER, Notary Public in and for the State of Maryland 8/1/25

My Commission Expires: