

#### **PRESENTERS**

- Andrew Ratner, Chief of Staff
- Venkat Koshanam, Chief Information Officer
- Heather Forsyth, Director of Consumer Assistance, Eligibility and Business Integration
- Betsy Plunkett, Director of Marketing & Web Strategies



# WHAT'S NEW FOR 2021

#### A 3rd health insurance carrier

 UnitedHealthcare, will join CareFirst and Kaiser Permanente. It is offering plans in 14 counties.

# Average premiums have fallen in price for the third year in a row

Down 31.4% since 2018 (-11.9% for 2021)

# "Value plans," popular a year ago, are being expanded for 2021

 They offer doctor visits and other services before the "deductible" takes effect, which means less consumer out-of-pocket cost.



# **IMPACT OF COVID-19**

# An estimated 195,000 may have lost employer coverage in MD

 That brings estimated total of uninsured in MD to nearly 580,000. More than half could enroll with financial help through MHC.

# More want coverage

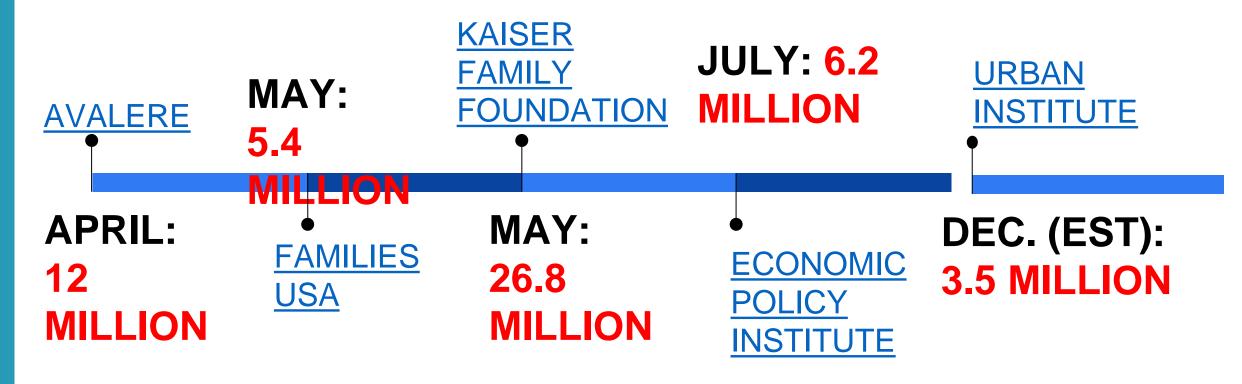
 Nearly 60% are now more likely to want insurance than prior to the outbreak, according to a survey of 1,100 Marylanders conducted for MHBE.

# Highest rolls heading into open enrollment

 Enrollees in Qualified Health Plans (160,000) and Medicaid (1.16 mil.) currently at highest October levels ever through Maryland Health Connection.



# NATIONAL ESTIMATES OF UNINSURED DUE TO COVID-19 JOB LOSSES





# **GOALS FOR 2021 OPEN ENROLLMENT**

# Ensure smooth renewal for newly insured consumers

- Eliminate potential barriers (Failure-To-Reconcile income flag)
- Early communication about renewal options

# Make renewing/obtaining insurance easier

- Online and mobile application redesign
- Improved broker assistance tools

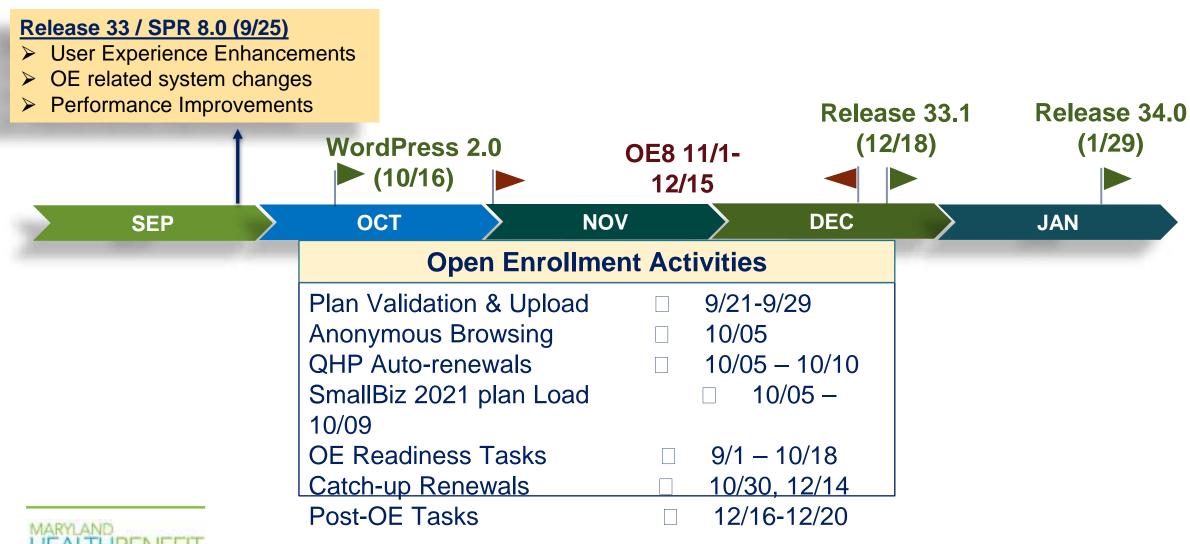
# Laser-focused marketing and outreach efforts

- Use of data from Easy Enrollment program
- Data sharing to support Connector Entity focus





# TECHNOLOGY READINESS



# OPEN ENROLLMENT READINESS

- Virtual Command Center
  - Performance Monitoring, Task Force for Rapid Response, Coordination with MD THINK Team, Incident Management, Stakeholder Communications
- Carrier Management
  PY 2021 Plan Upload, Anonymous Browsing (Get Estimate), Renewals, Carriers Signoff
- Security Readiness
  Testing & Implementing Security Requirements, Recertification of Credentials
- Operational Readiness
  - System Capacity Plan, Operational tasks for cross-functional teams, Shopper Prioritization management, system performance improvements.



# OPEN ENROLLMENT READINESS

- Development Readiness
  OE related system changes and UX improvements implemented
- Testing Readiness
  OE Readiness Testing including manual, automatic, regression and performance
- Reporting
  CMS Reports and touch-point calls, Executive and Stakeholder Updates
- Resource Readiness
  PMO aligning resource availability and remote work management









#### **Consumer Engagement**

- Enhanced user experience through Responsive Site Design
- Revamped consumer facing site marylandhealthconnection.gov
- More additions to the Marketing Portal:
  - Preventive Care Trigger Email
  - Texting Capability



#### **Apply for Coverage**

You can get covered year-round if you qualify for Medicaid or recently have had certain life events. See if you may qualify.

CREATE ACCOUNT

GET AN ESTIMATE



Coronavirus Emergency Special Enrollment





#### **Operational Excellence**

- Streamlined document verification on the Worker Portal
- Online option for consumers to attest to No Income
- Robotic Process Automation Bot "BusyBee":
  - Carrier Transaction Validations
  - Biographic Data Matching
  - System Health Check







#### **Functional Enhancements**

- UnitedHealthcare with PayNow integration
- Out-of-Pocket Cost Calculator
- Enhanced Search Capabilities
  - Brokers
  - Providers
  - Drug & Formulary



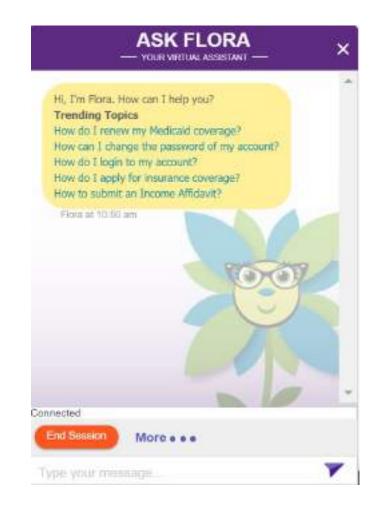






#### **Technology Modernization**

- Text based authentication for Producers
- Biometrics in Mobile App
- Database Upgrade
- Chatbot "Flora" Enhancements
  - Password Reset
  - Finding Brokers
  - Trending Topics







# MHBE PREP

- Virtual OE prep visits to joint groups of Navigators and local agency workers in each region
- Virtual Navigator Forum October 8
- Virtual Producer Forum October 20
- Updates to Maryland Health Connection consumer-facing website re treatment of employment income, how to provide verification documents, tax reconciliation, finding assistance, 1095Bs upon request, and more
- Certification, Re-Certification, and Annual Online Training in Compliance, Voter Registration and QHP Renewal Processes for all
- Annual BATPhone Roll-Out 37 brokers participating





# 2020 MESSAGE FOR CONSUMER ASSISTANCE



**Passwords**: Keep passwords current to minimize downtime

**Tax Filing**: Remind consumers about filing/reconciling Advanced Premium Tax Credit requirements

**Churn**: Be prepared for churn/change – Qualified Health Plans to Medicaid, lots of verifications due to income changes, new carrier plans, tax credit changes in areas with new carrier

**Patience**: The election period will be distracting and stressful; manage your stress and be prepared for consumers who may not be at their best.



# CONSOLIDATED SERVICES CENTER

- Virtual Call Center
- Average Handling Time approximately 11.5 mins
- Ongoing collaborative partnership with Maximus, CSC Vendor
- Support lines for Certified Application Counselors and Producers
- First Call Resolution and Quality Assurance Scores consistently in mid-to upper 90<sup>th</sup> percentile
- Medicaid call volume down due to certification extension
- Language Line/Tech Desk/Social Media





#### **NAVIGATORS**

- Primarily assisting in "virtual" space
- Leveraging video conference/screen sharing technology
- Phone assistance takes longer
- 138 Certified Navigators, 54 have been assisting consumers since OE2 or before
- 60 bilingual Navigators, representing six different spoken languages and American Sign Language
- Extended weekday and weekend hours for OE





#### **PRODUCERS**

- 553 authorized Producers, includes 105 new from last year
- 37 "BATPhone" (Broker Assistance Transfer) Participants (13 are bilingual, speaking 8 different languages)
- 116 bilingual Producers, representing 30 different spoken languages
- Producer Support Line at the call center





# CERTIFIED APPLICATION COUNSELORS



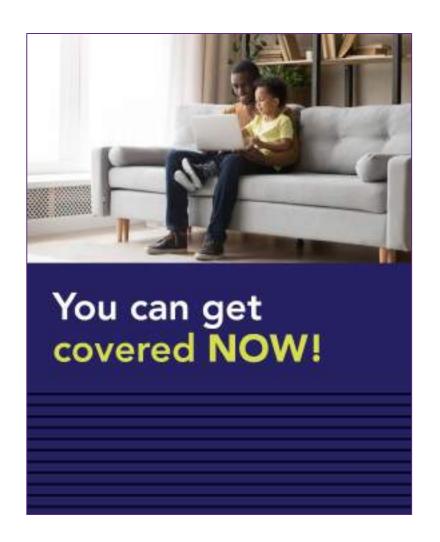
- 155 Certified Application Counselors (CACs) working for 33 Application Counselor Organizations (ACOs)
- ACOs include health care providers, third-party billing companies, social safety net programs, and immigrant community support and advocacy groups – many are still in person
- Primarily work with Medicaid-eligible applicants, but are networked with local navigators for support and warm hand-offs when needed
- CAC Support Line at call center





# **OBJECTIVES**

- Increase enrollment in Qualified Health Plans particularly among Black, Hispanic/Latino, and young adult Marylanders
- Retain new customers recently enrolled during the COVID-19 and Easy Enrollment special enrollment periods
- Recommit efforts to address racial disparities in health care through messaging, partnerships, and outreach.





# TARGET AUDIENCES

#### **Priority Audiences**

- QHP-eligible uninsured (138-399% FPL)
  - Young adults
  - Black Marylanders
  - Hispanic/Latino Marylanders
  - Rural regions with high uninsured rates

#### **Secondary Audience**

Medicaid-eligible uninsured







# LESSONS LEARNED FROM SEP

We will apply lessons learned from previous open enrollment periods to this work. But we believe our experience and success during the COVID-19 SEP will be more relevant as we enter an open enrollment period during the ongoing pandemic.

- Flexibility is paramount
- Marylanders are prioritizing health insurance
- We must continue to reduce barriers for enrollment
- Newly enrolled may require different resources





# LISTENING & LEARNING

#### **Virtual Roundtable with Hispanic Leaders**

- Organizations are getting innovative: health literacy support for parents, virtual wellness groups, partnering with supermarkets
- Literacy is low (health insurance is different in other countries); recommend 10-30 second videos, less copy in messaging and more graphics
- Texting and WhatsApp are used across organizations

#### Calls with Faith Leaders from Across the State

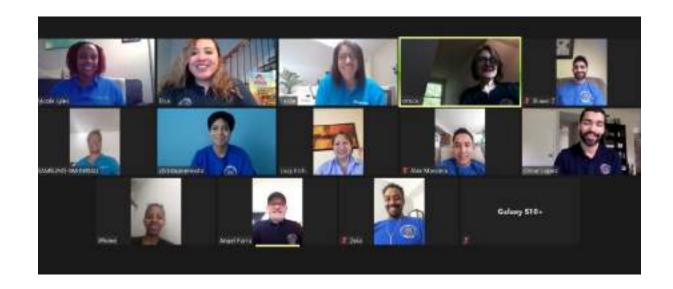
Adapted outreach strategy after phase 3 (partial church opening) announced

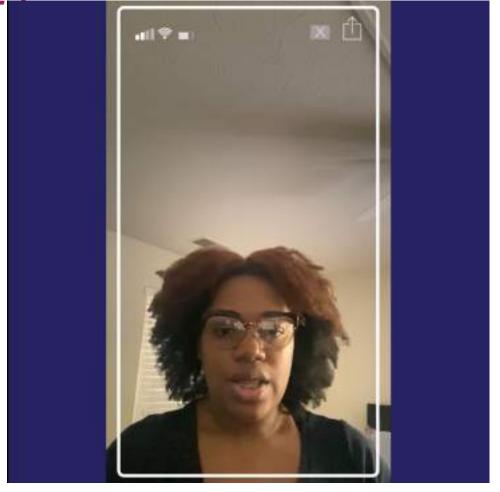
- Most plan to operate services virtually through end of year
- Many are hosting food distribution events



GET CONNECTED VIRTUALLY

- Virtual enrollment support by phone or online
- CE "events" with extended hours
- Hosting educational webinars, attending web events



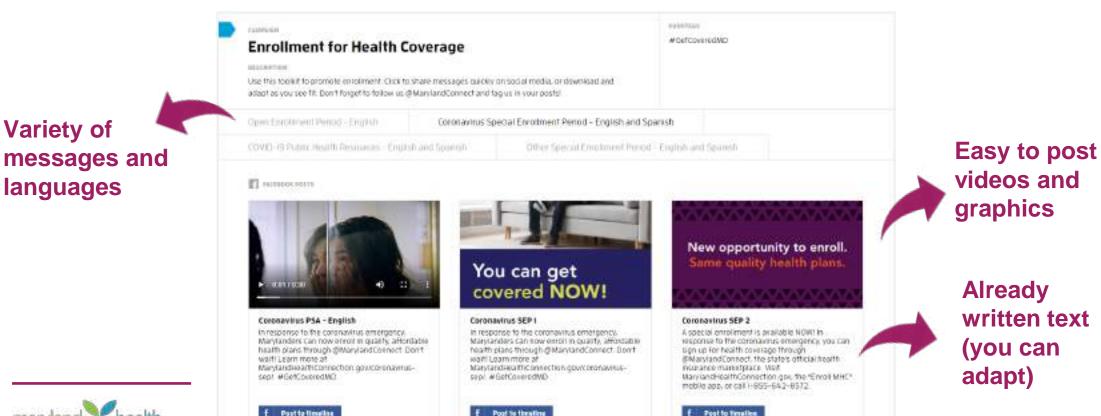


**Social Media Content** 



# THESOCIALPRESSKIT.COM/MARYLANDCONNECT

Visit our Social Press Kit for ready-to-post graphics to share on your social media channels, messaging to share with your community, and more.



# OUTREACH TACTICS IN THE WORKS...

- El Zol Facebook Live interviews with radio talent
- Univision 2-minute interview segments
- Maryland State Childcare Association virtual conference sessions hosted by Lower Shore
- National Alliance on Mental Illness (NAMI) virtual conference sponsorship
- Live Chair, a barbershop health kiosk and physicians' network, information sharing
- Media outreach
- Statewide informational webinar



#### STATEWIDE INFORMATIONAL WEBINAR

Hosted Oct. 7 by MHBE and Michele Eberle, featuring Commissioner Kathleen Birrane and Dr. Howard Haft

- Overview of open enrollment for 2021 plans
- Updates to enrollment assistance, including virtual support
- Invitation to spread the word and collaborate
- Maryland Insurance Administration (MIA) Update: Lower rates, new options
- Maryland Dept. of Health (MDH) Update: COVID-19 update with an emphasis on health disparities

110+ participants, including reporters from across the state



# EARLY MEDIA COVERAGE









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# PAID MEDIA PLAN BY WEEK

TYPE	MARKET	6-Oct	14-Oct	21-Oct	28-Oct	4-Nov	11-Nov	18-Nov	25-Nov	2-Dec	9-Dec
TV	Baltimore / Salisbury / DC Cable					Х	X			Х	Х
	Video On Demand/MD Public TV/Univision/Telemundo		Х	Х	Х	Х	Х	Х	Х	Х	Х
RADIO	Baltimore / Salisbury / DC					Х	X			X	X
	Rural / Statewide Network		Х	X	X	X	X	X	X	X	X
PRINT	African American / Hispanic					X				X	
OUT OF HOME	Gas Station TV		Х	Х	Х	Х	Х	Х	Х	Х	Х
	Independent Pharmacies	X	X	Х	Х	Х	X	Х	Х	X	Х
	Convenience Stores		Х	Х	Х	Х	Х	Х	Х	X	X
	Walmart Pharmacy Kiosk	X	Х	X	X	Х	X	Х	Х	X	X
DIGITAL	Awareness	Х	Х	Х	Х						
	Conversion				Х	X	X	Х	X	Х	Х



#### WHAT'S NEW

- We're adding top performing vendors targeting African-American and Hispanic audiences (Blavity, Urban One, Sabio, Prisa, and Adsmovil) to reach target populations effectively.
- In addition to Univision, Telemundo broadcast will be added to Spanish language TV buy.
- We're adding new OOH opportunities at essential activity locations, including short videos
  that play at the counter of bodegas, convenience stores, and minimarts, as well as short
  videos that will play on pharmacy screens in both local neighborhood pharmacies and
  health kiosks in Wal-Mart pharmacies.
- To reach young adults, we're adding Twitch a livestream video game website.





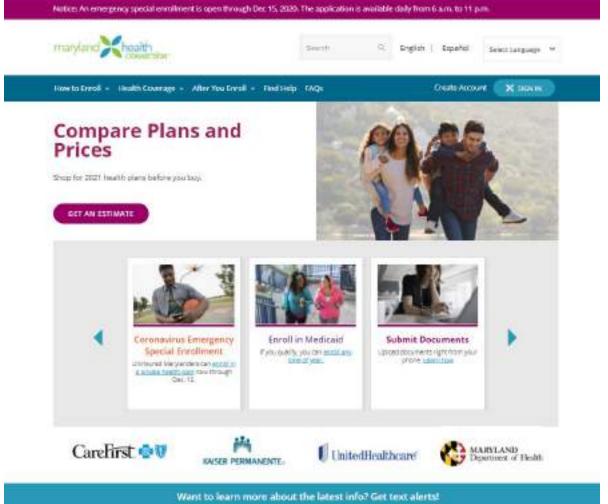
Sample Twitch ad placement

# GERMANTOWN WALMART PHARMACY





# NEW WORDPRESS SITE DESIGN





#MasksOnMaryland

# QUESTIONS?









